

MISSION To safeguard lives, develop individuals, and provide a safe, fun, and healthy community environment.

VISION We are a successful surf lifesaving club known for its commitment to safety, excellence, growth and the community.

- **VALUES** Fun: Creating a positive and enjoyable environment for all members and the community.
  - · Respect: Valuing all members & beach users, fostering a culture of mutual respect.
  - · Encouragement: Supporting members in their development and growth.
  - · Excellence: Striving for the highest standards in all aspects of the club's operations
  - · Commitment: Committed to our mission, vision and values

## STRATEGIC PLAN 2025-28

## NOBODY DROWNS ON OUR WATCH

### STRATEGIC PRIORITY

We have an ongoing pool of lifeguards with the highest level of skill and resource.

#### **STRATEGIES**

- Lifeguard training pathways from nipper to Senior Guard
- Ongoing recruitment and retention programmes
- Lifeguards patrolling in the right places at the right time.
- Our lifeguards contrubute to activities off our beach (Events, SAR...)

# THE CLUB RESOURCES ARE TOP QUALITY

## STRATEGIC PRIORITY

Our club base and resources are safe and best meet the purpose

## **STRATEGIES**

- We build a new club house by 2025 that meets the needs of the club and can be used by the community
- We have the right quantity of lifesaving equipment which is safe and is best suited for its purpose
- Members know how to use and maintain the resources well, good training is provided

## THE CLUB IS WELL CONNECTED

#### STRATEGIC PRIORITY

The club has multiple connections with the community, Iwi, other rescue services and surf clubs

### **STRATEGIES**

- Our external communication channels work well
- We take an active part in projects with other surf and rescue services
- The club is open to the community and welcoming to everyone

# **ALL MEMBERS ENJOY THEIR EXPERIENCE AND HAVE FUN**

#### STRATEGIC PRIORITY

Our sport and social programmes are fun and help retain our members

#### **STRATEGIES**

- We run sport programmes that meet the needs of all members
- We encourage diversity & inclusion into programs
- Member communication ensures everyone is well informed
- The club has formal and informal social activities that keep members connected.
- New members are welcomed to the club and stay engaged
- · Members have fun in whatever they do

## THE CLUB MANAGEMENT STRUCTURE AND PROCESSES ARE TOP QUALITY

## STRATEGIC PRIORITY

The club has the management procedures, finances and member safety in place for the membership.

#### **STRATEGIES**

- The club has a good management and subcommittees that have the skills required to run the club and its services.
- There are multiple sources of revenue to operate
- Health, Safety, Wellbeing and Member protection are a key management function that has ongoing monitoring.
- Our members are appropriately recognised for their efforts.